

# Selected Professional Achievements

Finance | Strategy | M&A | Reporting | Governance

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A concise overview of selected assignments and achievements across international finance, business planning and management advisory.

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# Achievements at the intersection of finance, strategy and execution

Selected assignments covering reporting, financing, M&A, control, legal support and international group structures.

## 01 Management Reporting

Designed international management reporting for executive boards, shareholders and supervisory boards.

## 02 Business Planning & Funding

Developed business plans and financing structures for national and international projects.

## 03 M&A & Due Diligence

Built data rooms and performed financial analysis of acquisition targets and strategic partnerships.

## 04 Internal Control

Strengthened internal control systems and the administrative organisation to improve reliability and governance.

## 05 International Structures

Implemented consolidation, transfer pricing and management fee structures across international group entities.

## 06 Cash Flow & Advisory

Performed cash flow forecasting and supported management on complex legal and financial matters.

# Building reliable financial information for better decisions

Creating structures that turn financial data into timely, consistent and decision-ready management information.

## International management reporting

- Designed and implemented management reporting frameworks for executive management, shareholders and supervisory boards.
- Structured reporting around financial performance, key drivers, risks and forward-looking insights.
- Improved consistency and transparency across national and international entities.

## Internal control & audit readiness

- Designed and improved internal control systems within the administrative organisation.
- Established audit data rooms to support efficient and well-documented external audit processes.
- Strengthened documentation, accountability and control over critical financial processes.

# From strategic ambition to financially viable execution

Developing robust business cases, funding structures and financial scenarios for complex projects and investments.

## Business plans & project financing

- Prepared business plans for national and international projects, including financial models, scenarios and funding requirements.
- Supported the structuring of business financing and the assessment of financial feasibility.
- Linked strategic objectives to operational assumptions, investment needs and expected returns.

## Municipality of Venlo - leisure real estate

- Developed a comprehensive project plan for the Municipality of Venlo together with urban development stakeholders.
- Focused on an ambitious real estate and leisure concept, combining financial, commercial and project-planning perspectives.
- Translated a complex development ambition into a structured and decision-oriented project framework.

# Creating insight and control around transactions and strategic cooperation

Supporting decision-making through structured information, financial analysis and disciplined due diligence preparation.

## M&A and due diligence

- Set up and managed data rooms for mergers, acquisitions and due diligence processes.
- Analysed and reported on potential acquisition targets, including financial performance, risks and value drivers.
- Prepared decision-ready information for management, shareholders and transaction stakeholders.

## Strategic partnerships

- Performed financial analyses of companies participating in joint ventures, partnerships and other cooperation structures.
- Assessed financial implications, performance and risk allocation within collaborative arrangements.
- Supported management in evaluating the financial sustainability of proposed or existing partnerships.

# Creating scalable and transparent group-wide financial frameworks

Designing consolidation, transfer pricing and intercompany structures that support management control and international operations.

## Consolidation & transfer pricing

- Designed an international consolidation methodology for group reporting across multiple entities.
- Integrated transfer pricing principles into the financial and reporting framework.
- Improved comparability, transparency and control across the international group structure.

## Intercompany & management fee flows

- Established management fee structures from subsidiaries to the parent company.
- Aligned intercompany flows with services, responsibilities and underlying business logic.
- Supported the creation of clear, traceable and consistently applied group-wide arrangements.

# Financial insight for complex management decisions

Combining analytical depth with practical support in situations involving liquidity, governance, disputes or legal complexity.

## Cash flow analysis & forecasting

- Developed short-, medium- and long-term cash flow analyses and forecasts.
- Used scenario modelling to identify liquidity requirements, financing needs and potential pressure points.
- Provided management with forward-looking insights to support timely financial decisions.

## Legal and dispute-related support

- Provided financial and management support in legal matters and litigation, working alongside external legal advisors where required.
- Prepared analyses, documentation and financial substantiation relevant to legal questions and disputes.
- Helped management translate complex financial facts into clear and defensible decision support.

THE COMMON THREAD

# Turning complex financial challenges into clear, practical decisions.

Across reporting, business planning, financing, M&A, internal control and international structures, the focus remains the same: create transparency, support sound decision-making and translate analysis into execution.

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